



# Yale SCHOOL OF MANAGEMENT

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## How I Remember Arun

I met Dr. V. S. Arunachalam in 1992, soon after he joined the faculty of Carnegie Mellon University. During the following thirty years until I last met them at their Bengaluru home last year, Arun and Meena had become close family friends for Manjula and me. In office, workshops, over meals, during long walks in the park, travel, and double feature home movie sessions we explored, discussed, debated, wrote, gossiped, laughed, and disagreed on just about everything ranging from India's technological and economic development, politics, strategy, foreign policy, classics to personal matters. While the world knows him as a pioneering materials scientist, engineer, and exceptional administrator, what made him so charmingly human was that his ability and willingness to share his deepest hopes, plans, disappointments, feelings, and thoughts with me.

Manjula and I celebrate his wonderful life, of which he was so kind to share a part with us. We are glad that he departed in peace after spreading so much happiness around him.

Sincerely,

A handwritten signature in cursive script that reads "Shyam Sunder".

Shyam Sunder